

**UNITED STATES DISTRICT COURT
SOUTHERN DISTRICT OF CALIFORNIA**

**GARY KILBOURNE, on behalf of
himself and all others similarly situated,
and on behalf of the general public,**

Plaintiff,

V.

THE COCA-COLA COMPANY;
COCA-COLA REFRESHMENTS USA,
INC.; and BCI COCA-COLA
BOTTLING COMPANY OF LOS
ANGELES,

Defendants.

Case No.: 14cv984-MMA (BGS)

ORDER:

AFFIRMING TENTATIVE RULINGS;

[Doc. No. 130]

**GRANTING IN PART
ADMINISTRATIVE MOTIONS TO
FILE DOCUMENTS UNDER
SEAL;**

[Doc. Nos. 108, 117, 123]

DENYING PLAINTIFF'S REQUEST FOR JUDICIAL NOTICE;

[Doc. No. 125]

**DENYING DEFENDANTS'
MOTION TO STRIKE THE
DECLARATION OF KEVIN M.
TAYLOR;**

[Doc. No. 119]

DENYING PLAINTIFF'S MOTION FOR CLASS CERTIFICATION

[Doc. No. 111]

1 Plaintiff Gary Kilbourne brings this putative wage and hour class action against
 2 Defendants the Coca-Cola Company, Coca-Cola Refreshments USA, Incorporated,
 3 and BCI Coca-Cola Bottling Company of Los Angeles (collectively, “Defendants” or
 4 “Coca-Cola”¹). Pursuant to Federal Rule of Civil Procedure 23,² Plaintiff moves to
 5 certify two subclasses of current and former Coca-Cola employees for his “off-the-
 6 clock” claims and derivative claims for waiting time penalties under California Labor
 7 Code section 203, and unfair business practices in violation of California Business
 8 and Professions Code section 17200, *et. seq.* On July 20, 2015, the parties appeared
 9 before the Court for a hearing on Plaintiff’s motion for class certification. Having
 10 considered the parties’ submissions and oral argument of counsel, the Court
 11 **AFFIRMS** its tentative ruling and **DENIES** Plaintiff’s motion for class certification.

12 **BACKGROUND**

13 Plaintiff Kilbourne worked as a non-exempt delivery driver for Coca-Cola’s
 14 Oceanside Distribution Center from approximately November 2007 to February 11,
 15 2013. According to Plaintiff, he and other Coca-Cola drivers “are invoicing and
 16 driving from customer-to-customer locations while clocked out for lunch” and
 17 “despite a policy of prohibiting off-the-clock work, members of the putative class
 18 have consistently worked off-the-clock without compensation, Coca-Cola knew this
 19 was occurring but stood idly by.” Plf.’s Mot. at 6, 8.

20

21

22 ¹ At the outset, the Court notes that the parties dispute which entity is the employer of the Class—
 23 Plaintiff asserts that the three entity Defendants are co-employers, while Defendants maintain that
 24 BCI Coca-Cola Bottling Company of Los Angeles (“BCI”) is the sole employer of Plaintiff
 25 Kilbourne and other putative class members. In his motion, Plaintiff suggests in passing that
 26 whether the three Defendants are co employers is also a common question to the class. Defendants,
 27 however, assert that this issue will be raised, if needed, in a summary judgment motion after
 certification. In light of the Court’s conclusion that certification of Plaintiff’s off-the-clock and
 derivative claims is not appropriate under Federal Rules of Civil Procedure 23(a)(2) and 23(b)(3),
 the Court does not reach the issue of whether the three Defendants are co-employers. Accordingly,
 the Court references the Defendants collectively as “Coca-Cola” for purposes of simplicity only.

28

² Any further reference to “Rule” refers to the Federal Rules of Civil Procedure unless otherwise
 noted.

1 Plaintiff now moves for certification of a California class of 1,445 current and
2 former Coca-Cola employees for unpaid off-the-clock claims and derivative claims.
3 Plaintiff proposes the following two subclasses:

4 All individuals who are or were employed by Coca-Cola Refreshments
5 USA, Inc. and/or BCI Coca-Cola Bottling Company of Los Angeles
6 and/or The Coca-Cola Company as a driver in California at any time from
March 20, 2010, to the present.

7 All individuals who were employed by Coca-Cola Refreshments USA,
8 Inc. and/or BCI Coca-Cola Bottling Company of Los Angeles and/or The
9 Coca-Cola Company as a driver in California, but whose employment
terminated sometime between March 20, 2010, to the present.

10 Plaintiff asserts that his claims are suitable for class certification because Coca-Cola
11 has a *de facto* policy and/or practice of drivers working while clocked out for lunch,
12 and that a common method of proof exists—Coca-Cola's own records—to show
13 drivers worked while off the clock, and Coca-Cola had constructive knowledge of
14 such work.

15 **PRELIMINARY MATTERS**³

16 **A. Administrative Motions to File Documents Under Seal**

17 The parties each move to file certain documents⁴ under seal on the grounds that
18 Defendants have identified the information as confidential, constituting trade secrets,

21
22 ³ Plaintiff requests that the Court take judicial notice of the 2013 State of the Judiciary in San Diego
23 County Report and Executive Summary, attached as Exhibit 1, and the May 2013 Report of the
24 State of the Division of Labor Standard Enforcement, attached as Exhibit 2. Because the Court
resolves the matters herein without reference to either exhibit, the Court **DENIES** Plaintiff's request
for judicial notice [Doc. No. 125].

25 ⁴ The documents are as follows:

26 1. Plaintiff's *unredacted* Memorandum of Points and Authorities in Support of Plaintiff's
Motion for Class Certification [Doc. No. 110];
27 2. The Declaration of William Turley in Support of Plaintiff's Motion for Class Certification
and Exhibits attached to the Declaration of William Turley in Support of Plaintiff's Motion
for Class Certification [Doc. No. 110-1];
28 3. Declaration of Kevin M. Taylor [Doc. No. 110-25];

1 confidential research, development, or commercial information pursuant to the
 2 Protective Order entered in this action [Doc. No. 88]. *See* Doc. Nos. 108, 117, 123.
 3 Plaintiff takes no position as to whether the identified information should be sealed,
 4 but claims to have filed its documents under seal in an abundance of caution.

5 Courts have historically recognized a “general right to inspect and copy public
 6 records and documents, including judicial records and documents.” *Nixon v. Warner*
 7 *Commc’ns, Inc.*, 435 U.S. 589, 597, n.7 (1978). “Unless a particular court record is
 8 one ‘traditionally kept secret,’ a ‘strong presumption in favor of access’ is the starting
 9 point.” *Kamakana v. City and Cnty. of Honolulu*, 447 F.3d 1172, 1178 (9th Cir.
 10 2006) (quoting *Foltz v. State Farm Mut. Auto. Ins. Co.*, 331 F.3d 1122, 1135 (9th Cir.
 11 2003)). Courts treat records attached to dispositive motions differently than records
 12 attached to non-dispositive motions. *Id.* at 1178–80. “Those who seek to maintain
 13 the secrecy of documents attached to dispositive motions must meet the high
 14 threshold of showing that ‘compelling reasons’ support secrecy” whereas “[a] ‘good
 15 cause’ showing under Rule 26(c) will suffice to keep sealed records attached to non-
 16 dispositive motions.” *Id.* at 1180. To do so, the party must present “articulable facts”
 17

18 4. Defendants’ *Unredacted* Memorandum of Points and Authorities in Opposition to Plaintiff’s
 19 Motion for Class Certification [Doc. No. 118-13];
 20 5. *Unredacted* excerpts from the Deposition Transcript of Len Lamkin, attached as Exhibit 67
 21 to Defendants’ Compendium of Declaration Excerpts in Support of Defendants’ Opposition
 22 to Plaintiff’s Motion for Class Certification [Doc. No. 118-12];
 23 6. *Unredacted* excerpts from the Deposition Transcript of Gregory Lee Jones, attached as
 24 Exhibit 68 to Defendants’ Compendium of Declaration Excerpts in Support of Defendants’
 25 Opposition to Plaintiff’s Motion for Class Certification [Doc. No. 118-12];
 26 7. *Unredacted* exhibits 3, 7, and 9 through 18 attached to Defendants’ Compendium of
 27 Plaintiff-Specific Documents and Human Resource Documents which consists of
 28 Defendants’ policies, driver itineraries, Plaintiff’s personal cell phone records, and employee
 complaints, each of which contain proprietary and confidential business information and/or
 private information [Doc. Nos. 118-1–118-6];
 8. *Unredacted* exhibits 19 through 23 attached to Defendants’ Compendium of Operations
 Documents which consists of documents relating to Defendants’ operational practices [Doc.
 Nos. 118-9, 118-10];
 9. Plaintiff’s *unredacted* Reply Memorandum of Points and Authorities in Support of
 Plaintiff’s Motion for Class Certification [Doc. No. 124].

1 identifying the interests favoring sealing, and show that these specific interests
 2 overcome “the presumption of access by outweighing the public interest in
 3 understanding the judicial process.” *Kamakana*, 447 F.3d at 1178–79. “Even under
 4 the ‘good cause’ standard of Rule 26(c), however, a party must make a ‘particularized
 5 showing’ with respect to any individual document in order to justify sealing the
 6 relevant document.” *In re High Tech Employee Antitrust Litig.*, No. 11cv02509-
 7 LHK, 2013 WL 163779, at *2 (N.D. Cal. Jan. 15, 2013) (internal citations omitted).
 8 “Broad allegations of harm, unsubstantiated by specific examples or articulated
 9 reasoning, do not satisfy the Rule 26(c) test.” *Id.* (citing *Beckman Indus., Inc. v. Int'l*
 10 *Ins. Co.*, 966 F.2d 470, 476 (9th Cir. 1992)).

11 The Ninth Circuit has yet to address which standard—good cause or
 12 compelling reason—applies to motions for class certification. Many district courts
 13 within this Circuit have found that a class certification motion is non-dispositive
 14 because it addresses Rule 23’s procedural requirements. *See, e.g., Rich v. Hewlett-*
 15 *Packard Co.*, No. 06cv03361-JF, 2009 WL 2168688, at *1 (N.D. Cal. July 20, 2009)
 16 (“The contested issues in Plaintiffs’ motion for class certification involve the
 17 procedural requirements of F.R. Civ. Pro. 23 and relate only tangentially to the
 18 underlying merits of Plaintiffs’ claim. The motion thus is not ‘dispositive’ in the
 19 relevant sense, and a showing of good cause is sufficient to justify filing these
 20 documents under seal.”). However, other courts have recognized that a motion for
 21 certification *could* be dispositive where “a denial of class status means that the stakes
 22 are too low for the named plaintiffs to continue the matter.” *See Prado v. Bush*, 221
 23 F.3d 1266, 1274 (11th Cir. 2000); *see e.g., Rosales v. El Rancho Farms*, No.
 24 09cv0707, 2014 WL 321159, at *3 (E.D. Cal. Jan. 29, 2014) (“[A] motion for class
 25 certification is dispositive because the motion is one that will affect whether or not
 26 the litigation proceeds.”) (internal citation omitted); *Algarin v. Maybelline, LLC*, No.
 27 12cv3000 AJB DHB, 2014 WL 690410, at *2 (S.D. Cal. Feb. 21, 2014) (reasoning
 28 the compelling reason standard applied because the denial of class certification likely

1 equated to the “death knell” where the plaintiffs only alleged *de minimis* individual
 2 damages).

3 Here, Defendants move to seal the above documents under the “good cause”
 4 standard on the grounds that the proposed sealed documents contain proprietary and
 5 confidential business information that could be used for commercial advantage if
 6 known to Defendants’ competitors. The Court agrees that the good cause standard
 7 applies because the procedural requirements of Rule 23(a) and 23(b)(3) are primarily
 8 at issue. *See Rich*, 2009 WL 2168688, at *1. It is well settled that “sources of
 9 business information that might harm a litigant’s competitive standing often warrant
 10 protection under seal.” *Williams v. U.S. Bank Nat. Ass’n*, 290 F.R.D. 600, 604–05
 11 (E.D. Cal. 2013) (quoting *Nixon*, 435 U.S. at 598). Further, the Ninth Circuit has
 12 recognized that a litigant’s trade secrets warrant sealing from the public. *See In re*
 13 *Elec. Arts, Inc.*, 298 Fed. App’x 568, 569 (9th Cir. 2008) (recognizing a “trade secret
 14 may consist of any formula, pattern, device or compilation of information which is
 15 used in one’s business, and which gives him an opportunity to obtain an advantage
 16 over competitors who do not know or use it”). Defendants have filed a supplemental
 17 declaration under seal⁵ detailing with particularity the exhibits that contain
 18 confidential information and the manner in which disclosure of such information
 19 would be detrimental to Defendants or otherwise improper. The Court finds
 20 Defendants have demonstrated good cause to seal the exhibits and information
 21 identified. Accordingly, the Court **GRANTS IN PART** the administrative motions
 22 to seal [Doc. Nos. 108, 117, 123] and **ORDERS** as follows:

23 1. The following exhibits shall be filed under seal:
 24 a. Defendants’ Exhibit 7;
 25 b. Defendants’ Exhibit 67;
 26 c. Plaintiff’s Exhibits 81, 82, 83, 84, 85, 86, 92, 128, 190, 191, 192;

27
 28 ⁵ Per the Court’s tentative ruling [Doc. No. 130] and as discussed during the hearing, Defendants’
 supplemental declaration shall be filed under seal [Doc. No. 132].

d. Plaintiff's Exhibit E.

2. The following exhibits shall be filed in their redacted form:

a. Defendants' Exhibits 17, 18, 19, 21, and 23;

b. Plaintiff's Exhibit 72;

c. Plaintiff's Exhibit 156.

3. Defendants have withdrawn their request to file the following Exhibits under seal, and therefore the following exhibits shall be publicly available:

a. Defendants' Exhibits 2, 9, 10, 11, 12, 13, 14, 15, 16, 20, 22

b. Plaintiff's Exhibits 114, 115, 193

c. Defendants' Exhibit 68.

Within 14 days of the date of this Order, the parties shall file a redacted version of each exhibit to the extent they have not already done so.⁶

B. Defendants' Motions to Strike and Evidentiary Objections

Defendants move to strike the Declaration of Kevin M. Taylor in its entirety, which Plaintiff submitted in support of his Motion for Class Certification. *See Doc. No. 119.* Defendants also move to strike the declarations of approximately 30 putative class members on the grounds that they are identical, lack personal knowledge, lack articulable facts, and offer only vague and conclusory statements. Alternatively, Defendants have also filed a slew of evidentiary objections to the class member declarations, asserting various statements made within the drivers' declarations are conclusory, lack foundation, represent a legal conclusion, are speculative, and assume facts not in evidence. *See Doc. No. 120-1.*

In determining whether class certification is appropriate under Rule 23, courts “may consider all material evidence submitted by the parties . . . and need not address the ultimate admissibility of evidence proffered by the parties.” *Coleman v. Jenny Craig, Inc.*, No. 11CV1301-MMA (DHB), 2013 WL 6500457, at *3 (S.D. Cal. Nov.

⁶ Plaintiff shall also file a redacted version of his reply brief, Doc. No. 124.

1 27, 2013) (citing *Gonzalez v. Millard Mall Servs.*, 281 F.R.D. 455, 459 (S.D. Cal.
 2 2012)); *see also Blackie v. Barrack*, 524 F.2d 891, 901 (9th Cir. 1975); *Keiholtz v.*
 3 *Lennox Hearth Prods.*, 268 F.R.D. 330, 337 (N.D. Cal. 2010) (“On a motion for class
 4 certification, the Court may consider evidence that may not be admissible at trial.”).

5 As another court in this district has explained:

6 Since a motion to certify a class is a preliminary procedure, courts do not
 7 require strict adherence to the Federal Rules of Civil Procedure or the
 8 Federal Rules of Evidence. *See Eisen v. Carlisle and Jacqueline*, 417 U.S.
 9 156, 178 (1974) (The class certification procedure “is not accompanied by
 10 the traditional rules and procedures applicable to civil trials.”). At the
 11 class certification stage, “the court makes no findings of fact and
 12 announces no ultimate conclusions on Plaintiffs’ claims.” *Alonzo v.*
 13 *Maximus, Inc.*, 275 F.R.D. 513, 519 (C.D. Cal. 2011), quoting *Mazza v.*
 14 *Am. Honda Motor Co.*, 254 F.R.D. 610, 616 (C.D. Cal. 2008). Therefore,
 15 the Court may consider inadmissible evidence at the class certification
 16 stage. *Keiholtz v. Lennox Hearth Prods, Inc.*, 268 F.R.D. 330, 337 n.3
 17 (N.D. Cal. 2010). “The court need not address the ultimate admissibility
 18 of the parties’ proffered exhibits, documents and testimony at this stage,
 19 and may consider them where necessary for resolution of the [Motion for
 20 Class Certification].” *Alonzo*, 275 F.R.D. at 519.

21 *Gonzalez*, 281 F.R.D. at 459. Moreover, as this Court has previously recognized,
 22 “the fact that the declarations are virtually identical does not ipso facto render them
 23 incompetent, particularly at this stage of the proceeding where the Court is applying a
 24 lenient standard of review.” *See Coleman*, 2013 WL 6500457, at *3 (citing *Bollinger*
 25 *v. Residential Capital, LLC*, 761 F. Supp. 2d 1114, 1120 (W.D. Wash. 2011) (“But at
 26 this stage, under a lenient standard, the use of similarly worded or even ‘cookie
 27 cutter’ declarations is not fatal to a motion . . .”)).

28 In light of the lenient evidentiary standard that applies at the certification stage,
 29 the Court **DENIES** Defendants’ motions to strike the declarations of Kevin M.
 30 Taylor and the putative class members and **OVERRULES** Defendants’ evidentiary
 31 objections for purposes of this motion. The Court reiterates that to the extent any
 32 evidence proffered by the parties constitutes a legal conclusion, speculation, or lacks

1 personal knowledge, the Court will not consider such material. *See Coleman*, 2013
 2 WL 6500457, at *3 (citing *Burch v. Regents of the University of California*, 433 F.
 3 Supp. 2d 1110, 1119 (E.D. Cal. 2006) (“Objections on any of these grounds are
 4 simply superfluous in this context.”)).

5 **CLASS CERTIFICATION**

6 **A. Legal Standard**

7 Federal Rule of Civil Procedure 23 governs the certification of a class. Fed. R.
 8 Civ. P. 23. “Parties seeking class certification bear the burden of demonstrating that
 9 they have met each of the four requirements of Federal Rule of Civil Procedure 23(a)
 10 and at least one of the requirements of Rule 23(b).” *Ellis v. Costco Wholesale Corp.*,
 11 657 F.3d 970, 979–80 (9th Cir. 2011). Here, Plaintiff moves for certification of two
 12 subclasses of current and former Coca-Cola drivers under Rule 23(a) and 23(b)(3).

13 Rule 23(a) requires a party seeking class certification to establish the following
 14 four elements:

15 (1) that the class is so large that joinder of all members is impracticable
 16 (numerosity); (2) that there are one or more questions of law or fact
 17 common to the class (commonality); (3) that the named parties’ claims are
 18 typical of the class (typicality); and (4) that the class representatives will
 19 fairly and adequately protect the interests of other members of the class
 (adequacy of representation).

20 *Id.* at 980 (citing Fed. R. Civ. P. 23(a)). The United States Supreme Court has made
 21 clear that “Rule 23 does not set forth a mere pleading standard.” *Wal-Mart Stores,*
 22 *Inc. v. Dukes*, 131 S. Ct. 2541, 2551 (2011) (hereinafter “*Dukes*”). Instead, “[a] party
 23 seeking class certification must affirmatively demonstrate his compliance with the
 24 Rule—that is, he must be prepared to prove that there are in fact sufficiently
 25 numerous parties, common questions of law or fact, etc.” *Id.*

26 At the certification stage, district courts must “engage in a ‘rigorous analysis’
 27 of each Rule 23(a) factor when determining whether plaintiffs seeking class
 28 certification have met the requirements of Rule 23.” *Ellis*, 657 F.3d at 980. “In many

1 cases, that ‘rigorous analysis’ will entail some overlap with the merits of the
 2 plaintiff’s underlying claim.” *Id.* (internal citation and quotation omitted). “[T]he
 3 merits of the class members’ substantive claims are often highly relevant when
 4 determining whether to certify a class. More importantly, it is not correct to say a
 5 district court may consider the merits to the extent that they overlap with class
 6 certification issues; rather, a district court *must* consider the merits if they overlap
 7 with the Rule 23(a) requirements.” *Id.* at 981 (emphasis in original).

8 Once the prerequisites of Rule 23(a) are met, the Court must then determine
 9 whether the class action is maintainable under Rule 23(b). “Under Rule 23(b)(3), a
 10 class may be certified if the district court ‘finds that the questions of law or fact
 11 common to class members predominate over any questions affecting only individual
 12 members, and that a class action is superior to other available methods for fairly and
 13 efficiently adjudicating the controversy.’” *Vinole v. Countrywide Home Loans, Inc.*,
 14 571 F.3d 935, 944 (9th Cir. 2009) (quoting Fed. R. Civ. P. 23(b)(3)). A central
 15 concern of the Rule 23(b)(3) predominance test is whether “adjudication of common
 16 issues will help achieve judicial economy.” *Zinser v. Accufix Research Inst., Inc.*,
 17 253 F.3d 1180, 1189 (9th Cir. 2001) *opinion amended on denial of reh’g*, 273 F.3d
 18 1266 (9th Cir. 2001). “The party seeking certification bears the burden of
 19 demonstrating that he has met the requirements of Rule 23(b).” *Vinole*, 571 F.3d at
 20 944 n.9.

21 **B. Factual Background**

22 Coca-Cola produces and distributes its products throughout the United States.
 23 Coca-Cola has approximately 20 Distribution Centers located throughout California,
 24 from the Redding/ Eureka area in the north to San Diego/ El Centro in the south.
 25 Each distribution center employs drivers to deliver Coca-Cola products. There are
 26 four types of drivers in California: (1) Bulk, (2) OFS, (3) Full Service, and (4) Rapid
 27 Delivery. Plaintiff Kilbourne worked as both a Bulk and OFS driver out of the
 28

1 Oceanside Distribution Center from approximately November 2007 to February 11,
 2 2013.

3 Coca-Cola uses various technology and reporting systems in connection with
 4 its deliveries. Coca-Cola requires each driver to record his work hours using the
 5 Kronos computerized timekeeping system. A driver must clock in at the beginning of
 6 his shift, clock out and in for the required uninterrupted 30-minute meal period, and
 7 then clock out at the end of the work day.⁷ Drivers may clock in or out by either
 8 swiping a card at the distribution center or by calling a toll-free phone number while
 9 in the field. To change or adjust punches, the driver must complete and sign a Time
 10 Change Authorization Form (“TCAF”), and only the driver can adjust their time
 11 punches. All drivers in California use the Kronos timekeeping system. Supervisors
 12 review drivers’ Kronos punches 3 to 5 times per week to look for missed punches,
 13 missed lunches, and short lunches.

14 Each morning, drivers are provided with a driver itinerary (“driver itinerary” or
 15 “route itinerary”). This itinerary is unique to the route and contains the route number
 16 information, driver information (name, identification number, and truck number),
 17 date, information about the scheduled stops, an estimate of how long certain tasks
 18

19 _____
 20 ⁷ Coca-Cola provides the following notice to all hourly employees regarding its KRONOS
 21 Timekeeping Requirements:

22 It is critical that an employee’s KRONOS record represent an accurate depiction of
 23 the hours actually worked by that employee and allows the Company to correctly pay
 24 the wages earned in a day. It is each employee’s responsibility to accurately and
 25 consistently utilize the KRONOS system toward that goal. The following information
 26 is provided to help you understand your role in the process;
 27
 28 . . .

25 Each employee must consistently punch in/out for all shift starts and ends, and for each
 26 meal period beginning and end. If an employee misses any of the punches, an
 27 employee is required to complete the necessary paperwork to correct the missed punch
 28 in/out. Management will coach an employee who misses any of the required punch
 in/outs. Failure to modify such behavior will result in progressive discipline up to and
 including termination.

Defs.’ Exh. 12.

1 will take to complete (i.e. each stop, drive-time between stops), and line-items for
2 delivery. These itineraries are created by Coca-Cola's centralized West Region
3 planning team and are generated through computerized software programs called
4 SHORTREC, LEO, and Basis. All Distribution Centers in California use driver
5 itineraries, and supervisors are provided with the same itineraries as the drivers.

6 Drivers operate in the field using computer handhelds ("handhelds"). These
7 handhelds are loaded with an electronic version of the driver itinerary. The driver
8 then uses the handheld to access the route information with predicated times and to
9 generate time-stamped prospective and final invoices. The prospective invoice is the
10 order as originally written. Once the driver confirms or manually alters the original
11 order upon customer approval, he generates a final, time-stamped invoice for the
12 customer. To generate an invoice, the driver simply pushes a button on the handheld
13 device, and the invoice prints within seconds. A driver can generate multiple
14 prospective invoices, but cannot alter a finalized invoice. A driver does not have to
15 be physically located at a customer's facility to generate the invoice. All drivers in
16 California use handhelds.

17 After a driver completes his route and returns to the Distribution Center, the
18 driver returns the handheld to its cradle and completes the "settlement process" in
19 which the handheld uploads and generates a daily report known as a Document
20 Register. The Document Register is an accounting of the history contained in the
21 handheld based on the time stamps of when the respective driver printed certain
22 documents. The Document Register also contains the driver's employee and
23 handheld identification number. Document Registers are generated for all drivers in
24 California.

25 Beginning in 2011, Coca-Cola began the rollout of its Vehicle Telematics
26 business initiative, first in a pilot location and then throughout various Distribution
27 Centers. The rollout was mostly complete by Spring of 2013. Vehicle Telematics is
28 a system operated by a third party, Telogis, that tracks the movement of a vehicle based

1 on the vehicle's specific GPS coordinates. The system, which must be installed in a
2 particular vehicle, generates data points detailing the actual route execution of the
3 vehicle, including its physical location, direction, speed, and ignition cycle
4 throughout the day. It also has a feature that allows those with access to the secured
5 website to observe the truck in real time, although driver surveillance is not the
6 initiative's intended purpose. At the end of each day, Telogis generates two reports
7 from the data it has collected from the truck: (1) the Plan-Versus Actual ("PvA")
8 Detail Report and (2) the Manifest Report (collectively, "the Telogis data reports").
9 The PvA is a detailed comparison of the executed route versus the preplanned route
10 in the driver itinerary. The Manifest Report is a summary of the truck's movement
11 throughout the day and shows location, speed, direction and ignition cycles.

12 However, Coca-Cola did not implement Vehicle Telematics in all Distribution
13 Centers or all of its delivery trucks. In particular, the Sacramento Distribution Center
14 does not use Vehicle Telematics. Additionally, although Coca-Cola installed Vehicle
15 Telematics systems in all Bulk and OFS trucks in California, it did not install Vehicle
16 Telematics in all Full Service vehicles. Vehicle Telematics was implemented in the
17 Oceanside Distribution Center in or around November 2012, and Plaintiff Kilbourne
18 has Telogis data reports for 17 days between November 2012 and January 2013.

19 **C. Analysis**

20 Plaintiff moves for certification of two subclasses of California drivers for his
21 off-the-clock and derivative claims. Plaintiff does not dispute that Coca-Cola's
22 official policy requires drivers to take 30-minute, uninterrupted meal breaks and does
23 not permit drivers to work off-the-clock. Instead, Plaintiff's overarching theory is
24 that Coca-Cola has a *de facto* policy and/or practice in which drivers routinely
25 perform work activities—specifically, generating invoices, delivering products, and
26 driving between customer locations—while clocked out for meal periods. According
27 to Plaintiff, his off-the-clock and derivative claims are suitable for class certification
28 because a common method of proof exists—Coca-Cola's own driver records—to

1 prove its drivers worked while off the clock, and Coca-Cola had constructive
 2 knowledge of such work but did nothing.⁸ Plaintiff further contends that his off-the-
 3 clock claim is “particularly suited to class treatment” because Coca-Cola has a
 4 “corporate charge” or directive requiring its supervisors to review the Driver
 5 Manifests and Document Registers, which are the very documents that would show
 6 drivers are working while clocked out. Plf.’s Mot. at 6.

7 Defendants oppose certification, asserting Plaintiff has failed to show both
 8 commonality and typicality under Rule 23(a),⁹ and predominance under Rule
 9 23(b)(3). Because the parties appear to agree that certification in this case turns on
 10 whether Plaintiff has demonstrated commonality under Rule 23(a)(2), the Court
 11 addresses commonality first.

12 **1. Commonality under Rule 23(a)(2)**

13 Rule 23(a)(2) requires a plaintiff to demonstrate that “there are questions of
 14 law or fact common to the class.” Fed. R. Civ. P. 23(a)(2). For purposes of
 15 commonality, “[e]ven a single [common] question will do.” *Dukes*, 131 S. Ct. at
 16 2556 (internal citation omitted).

17 However, “[a]ny competently crafted class complaint literally raises common
 18 ‘questions.’” *Dukes*, 131 S. Ct. at 2551 (quoting Richard A. Nagareda, Class
 19 Certification in the Age of Aggregate Proof, 84 N.Y.U. L. Rev. 97, 131–32 (2009)).
 20 Thus, the real test is whether a class action can “generate common *answers* apt to
 21 drive the resolution of the litigation.” *Id.* (emphasis in original). As the Supreme
 22 Court has recognized:

23 What matters to class certification . . . is not the raising of common
 24 ‘questions’—even in droves—but, rather the capacity of a classwide

25
 26 ⁸ Plaintiff clarifies in his reply brief that he is not contending that Coca-Cola has *actual* knowledge,
 27 but instead that the records and the supervisors’ purported responsibility to review the records
 imputes constructive knowledge on Coca Cola.

28 ⁹ Defendants do not appear to dispute the numerosity or adequacy of representation requirements
 under Rule 23(a)(1) and (a)(4). Accordingly, the Court does not address these requirements.

1 proceeding to generate common answers apt to drive the resolution of the
 2 litigation. Dissimilarities within the proposed class are what have the
 3 potential to impede the generation of common answers.

4 *Id.* In other words, commonality exists where the “determination of [a common
 5 contention’s] truth or falsity will resolve an issue that is central to the validity of each
 6 claim in one stroke.” *Jimenez v. Allstate Ins. Co.*, 765 F.3d 1161, 1164 (9th Cir.
 7 2014) *cert. denied*, 135 S. Ct. 2835 (2015) (internal quotation and alteration omitted).
 8 To demonstrate that class claims would produce a common answer, the party seeking
 9 certification must present “significant proof” that the employer operated under a
 10 “general policy” or practice. *Wang*, 737 F.3d at 543 (citing *Dukes*, 131 S. Ct. at
 11 2552–53). “If there is no evidence that the entire class was subject to the same
 12 allegedly” unlawful policy or practice, then “there is no question common to the
 13 class.” *Ellis*, 657 F.3d at 983.

14 “Whether a question will drive the resolution of the litigation necessarily
 15 depends on the nature of the underlying legal claims that the class members have
 16 raised.” *Jimenez*, 765 F.3d at 1165. Here, Plaintiff seeks class certification on his
 17 off-the-clock and derivative claims only. To establish liability under California law
 18 for an off-the-clock claim, the plaintiff must show that “(1) he performed work for
 19 which he did not receive compensation; (2) that defendants knew or should have
 20 known that plaintiff did so; but that (3) the defendants stood idly by.” *Id.* (quoting
 21 *Adoma v. Univ. of Phoenix, Inc.*, 270 F.R.D. 543, 548 (E.D. Cal. 2010)).¹⁰

22

23 ¹⁰ Because Plaintiff’s overarching theory is that Coca-Cola has a *de facto* policy of pressuring its
 24 drivers to work while clocked out for lunch, Coca-Cola’s ultimate liability is contingent proving
 25 Coca-Cola should have known its drivers were working while clocked out for lunch. *See Brinker*
Rest. Corp. v. Superior Court, 53 Cal. 4th 1004, 1051 (2012) (“As all parties agree, liability is
 26 contingent on proof Brinker knew or should have known off-the-clock work was occurring.”).
 27 However, as Plaintiff correctly points out, at the certification stage, the actual answer to this
 28 inquiry—i.e. whether Coca-Cola did or did not, in fact, have constructive knowledge that class
 members were working off the clock—is not currently before the Court. *See Jimenez*, 765 F.3d at
 1166 n.5 (finding the defendant’s argument that the “policy-to-violate-the-policy” did not exist went
 to the merits and therefore was “immaterial at this class certification stage”). Instead, at the
 certification stage, the issue presently before the Court is “whether any answer that the questions

1 Plaintiff asserts that whether Defendants had constructive knowledge of class
 2 members' off-the-clock work is an issue capable of classwide resolution "in a single,
 3 post-certification stroke," and therefore satisfies the commonality requirement,
 4 because Coca-Cola maintains driver records and "*expects* its supervisors to review
 5 Telogis reports and document registers with drivers in daily debriefs." Plf.'s Reply at
 6 3 (emphasis in original). According to Plaintiff, "[his] evidence and arguments that
 7 Defendants' constructive knowledge is [capable of] swift, post-certification
 8 resolution are two-fold. One, Defendants undeniably maintain records – Kronos time
 9 records, Document Registers, and Driver Manifests – that would show off-the-clock
 10 work was taking place. Two, and what sets this case apart, Coca-Cola charges its
 11 supervisors with the responsibility of reviewing these records with drivers during
 12 daily driver debrief sessions that would show the work was occurring." Plf.'s Reply
 13 at 2. In other words, the existence of Coca-Cola's records coupled with the its
 14 "corporate charge" or directive requiring supervisors to review those records will
 15 generate a common, class-wide answer to the question of whether Coca-Cola should
 16 have known class members were working off the clock. Specifically, Plaintiff frames
 17 the question capable of generating classwide resolution as "whether this corporate
 18 charge to review the records at issue constitutes constructive notice." Plf.'s Reply at
 19 2.

20 However, Plaintiff puts the proverbial cart before the horse. Plaintiff sets forth
 21 the method of proving Coca-Cola's liability without first establishing the basis for
 22 classwide liability—that Coca-Cola implemented a company-wide policy or practice
 23 in contravention to California's Labor Code. Plaintiff fails to demonstrate the
 24 existence of Coca-Cola's purported directive requiring supervisors to review either
 25 the Document Registers or Telogis reports during driver debriefs. In his attempt to
 26

27 could produce will drive resolution of the class' claims." *Id.* at n.5. The Court addresses this issue
 28 in detail below.

1 do so, Plaintiff relies exclusively on two training modules from Coca-Cola's
 2 nationwide Delivery Optimization initiative. *See* Plf.'s Exhs. 81, 84. However, the
 3 record demonstrates that Coca-Cola introduced these modules as training materials
 4 during the rollout of its Vehicle Telematics business initiative, and merely intended
 5 the modules to be available for use, if needed or wanted, by local distribution center
 6 supervisors for instructional purposes. Moreover, as Plaintiff himself acknowledges,
 7 Mr. Lamkin, Coca-Cola Refreshment's Vice President of Direct Store Delivery
 8 Planning and Logistics Services, testified that the driver debrief process set forth in
 9 the modules is the *recommended*—but not required—process. Lamkin Depo. at 271–
 10 72. Further, Mr. Lamkin explained that each Distribution Center makes its own
 11 decision about how to run its business and whether, and to what extent, to adopt the
 12 process set forth in the modules.¹¹ Thus, the Delivery Optimization modules are not
 13 a company-wide directive throughout all distribution centers in California, and there
 14 is no centralized enforcement of the driver debrief process outlined within the
 15 modules. Instead, the modules are simply training materials that articulate a
 16 recommended process, which each individual Distribution Center in turn decides
 17 whether or not to implement.

18 Further, Defendants have offered significant evidence in the form of
 19 declarations from approximately 20 Distribution Center Managers throughout
 20 California, who each represent that his respective Distribution Center does not follow
 21 the recommended debrief process outlined in the modules. Instead, the managers
 22 explain that they understand the Delivery Optimization modules to be suggestions.
 23

24 ¹¹ “[Coca-Cola's] operations make their own decisions about how the run their business, each
 25 individual one. So if a facility says my business is running as expected and – and does not need to
 26 utilize the process, then there's nothing that we say that they have to.” *Id.* at 273 (emphasis added).
 27 Mr. Lamkin also reiterated the discretion of the local distribution centers multiple times throughout
 28 his deposition. *See* Lamkin Depo at 17 (“We provide a base platform that allows local operations to
 determine how and when they use the information to help benefit their operations.”); *Id.* at 35 (“VT
 platform is made available and used in many ways for CCR for all the locations what we provide
 services to. Yes. How that information is used is very much up to the local operation and what the
 needs of the operation are.”).

1 For example, Aaron Lee, the Distribution Center Manager of the Oceanside
 2 Distribution Center, states that “[t]he Oceanside DC does not follow Delivery
 3 Optimization’s suggestions regarding the driver debrief process” and “the supervisors
 4 are not required to and do not consult the document registers, planned versus actual
 5 reports, or the driver manifests during the driver debriefs.” Lee Decl., Defs.’ Exh.
 6 131 at ¶ 16. The declarations from other distribution managers reiterate these points¹²
 7 and provide further support that the Delivery Optimization modules do not constitute
 8 a company-wide directive. Plaintiff highlights the declaration of one manager, who
 9 admits to comparing a driver’s Kronos records and Telogis report during an
 10 investigation into the driver’s timekeeping, to show the records are capable of
 11 showing Coca-Cola whether drivers are working off the clock. *See* Thomason Decl.,
 12 Def.’s Exh. 146 ¶ 19.¹³ However, the same supervisor also stated that the practice of
 13 his Distribution Center is for drivers to turn in their Document Registers to the route
 14 settlement department, and that supervisors are not provided with copies of the
 15 Document Register and do not use the Document Registers during driver debriefs.
 16 *Id.* at ¶ 13. Moreover, even assuming the records are capable of showing whether a
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18 ¹² *See, e.g.*, Brian Allen Decl., Defs.’ Exh. 134, ¶¶ 13, 16 (explaining in Sylmar and Lancaster
 19 Distribution Centers, “supervisors also do not use the ‘planned versus actual reports’ during driver
 20 debriefs” and “supervisors do not have Telogis reports or document registers with them during the
 21 driver debriefs”); Christopher Lenahan Decl., Defs.’ Exh. 135, ¶ 13 (“[T]wo of the three supervisors
 22 at the Oceanside DC receive the Telogis reports but do not use the Telogis reports during the driver
 23 debriefs . . . the supervisors do not have the document registers with them during driver debriefs.”);
 24 Tim Albrecht Decl., Defs.’ Exh. 148 ¶ 15 (explaining that in the Union City DC and Burlingame
 25 site, “[t]he [Delivery Optimization] recommendation is not practical or possible for us, so we do not
 26 use those documents in connection with the driver debrief, and driver debriefs do not happen
 everyday. I do not require supervisors to review the Telogis reports or the document registers
 before a driver debrief, nor would I expect a supervisor to use these documents during a driver
 debrief”); Ninwa Khoshaba, Defs.’ Exh. 144, ¶ 18 (explaining that as Distribution Center Manager
 for Los Angeles DC, “I have not changed anything about the way I run the LA DC based on
 Delivery Optimization. . . . Because Delivery Optimization provides only suggested practices, the
 supervisors are not instructed or required to have the Telogis reports or the document registers with
 them during the driver debriefs and none of the supervisors do.”).

27 ¹³ Mr. Thomason also stated that the practice of his Distribution Center is for drivers to turn in their
 28 Document Registers to the route settlement department, and that supervisors are not provided with
 copies of the Document Register and do not use the Document Registers during driver debriefs. *Id.*
 at ¶ 13.

1 driver performs work off the clock, the declaration illustrates the broad discretion that
 2 Coca-Cola affords its Distribution Centers and further underscores that the
 3 Distribution Centers in California do not have one common, streamlined approach to
 4 reviewing or using driver records. Accordingly, determining whether supervisors
 5 review, or are expected to review, Document Registers and/or Telogis reports during
 6 driver debriefs or otherwise, and thus have constructive knowledge of the off-the-
 7 clock work, would require an inquiry into each Distribution Center or supervisor's
 8 respective practices.

9 The Court finds that Plaintiff has not provided sufficient proof that Coca-Cola
 10 has a company-wide directive or "corporate charge" requiring its supervisors to
 11 review the Document Registers or Telogis reports. In the absence of proof of a
 12 company-wide directive or common policy, determining if and how supervisors at
 13 various Distribution Centers use the driver records, if at all, would require individual
 14 inquiries into the practices of the various Distribution Centers. The necessity for this
 15 inquiry cuts against Plaintiff's theory that whether Defendants had constructive
 16 knowledge of the off-the-clock work is capable of classwide resolution "in one swift
 17 stroke." Thus, by failing to demonstrate the existence of Coca-Cola's corporate
 18 directive or other policy or practice affecting the class as a whole, Plaintiff has failed
 19 to show commonality with respect to the question of whether Defendants should have
 20 known class members were performing off-the-clock work.

21 During oral argument, Plaintiff's counsel argued that in this Circuit, Plaintiff
 22 need not show a company-wide directive, or any common policy or practice for that
 23 matter, to satisfy the commonality under Rule 23(a)(2). Instead, Plaintiff insists that
 24 under the Ninth Circuit's decision in *Jimenez*, the existence of the Coca-Cola's
 25 records alone, in particular the Kronos timekeeping records and Document
 26 Registers,¹⁴ is sufficient to establish commonality. Plaintiff asserts that *Jimenez*
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28 ¹⁴ At the hearing, the Court raised concerns that the Vehicle Telematics system was implemented at
 Distribution Centers in California at different times throughout the Class Period, or in some cases

1 stands for the proposition that “[c]ommonality for off-the-clock work is satisfied
 2 when the existence of computer systems or records show work being performed
 3 whereas the time records indicate otherwise.” Plf.’s Mot. at 17.

4 However, the Court finds Plaintiff’s reliance misplaced. In *Jimenez*, the
 5 plaintiff sought class certification of claims for unpaid overtime and missed meal and
 6 rest periods based on the theory that even though the defendant had reclassified its
 7 claims adjusters from salaried to non-exempt hourly employees, it still expected class
 8 members to work in excess of 40 hours per week without receiving overtime
 9 compensation or proper meal and rest breaks. *Jimenez v. Allstate Ins. Co.*, No. 10-
 10 08486 JAK, 2012 WL 1366052, at *1 (C.D. Cal. Apr. 18, 2012), *aff’d* (Sept. 3, 2014).
 11 With respect to the overtime claim, the plaintiff asserted commonality existed
 12 because the defendant “has a common practice of not following its official policy
 13 regarding overtime.” *Id.* at *8. The district court found that the plaintiff had
 14 presented sufficient evidence to support this common-practice theory, including a
 15 “company-wide practice of discouraging and ‘managing’ overtime” among other
 16 things. *Id.* at *9, *22.¹⁵ Notably, however, the district court denied certification of
 17

18 not at all, and therefore whether the Telogis data reports were available varied significantly from
 19 driver-to-driver. In response to these concerns, Plaintiff’s counsel clarified that the Kronos
 20 timekeeping data and Document Registers alone are sufficient to constitute a common method of
 proof to satisfy the commonality requirement.

21¹⁵ Specifically, the district court found:

22 Plaintiff has met his burden of alleging a company-wide policy or practice that results
 23 in the nonpayment of earned overtime compensation by presenting evidence that
 24 supports his contentions that there is: (1) a company-wide practice of discouraging and
 25 “managing” overtime; (2) imputed knowledge on Defendant’s part of the necessity of
 26 such overtime in light of heavy workloads, which did not change after the
 27 reclassification of claims adjusters from exempt to non-exempt; and (3) a company-
 28 wide practice of permitting only managers, not putative class members, to record
 employee time, which contributes to under-reporting of overtime worked.
Id. at *22. The court discussed Plaintiff’s proof of such policies, including evidence that the
 defendant had a state-wide directive to limit the ability to input overtime to managers, which came
 directly from the head of claims for California; an email from a Frontline Performance Leader, who
 directly oversaw the claims adjusters, with the subject line “Overtime is cancelled! Effective
 Immediately” and stating “No overtime and no exceptions!”; the fact that each of the 13 Market

1 the plaintiff's meal and rest period class precisely because the plaintiff had failed to
 2 affirmatively demonstrate "any common policy or practice that interfered with
 3 adjusters' ability to take breaks other than his generic allegations that adjusters were
 4 overworked and did not have time for such breaks." *Id.* at *15. The court further
 5 noted that "in the absence of a common practice or policy or some other 'glue' to
 6 bind this class, commonality cannot be shown" and therefore "the success of
 7 Plaintiff's claims will depend on individualized questions, such as whether a
 8 particular adjuster took the legally mandated breaks, and if breaks were missed, why
 9 the adjuster failed to take them." *Id.*

10 On appeal, the Ninth Circuit found the district court did not abuse its discretion
 11 in certifying the overtime class. *Jimenez*, 765 F.3d at 1161. At the outset, the Ninth
 12 Circuit acknowledged the district court's finding that the plaintiff had brought forth
 13 sufficient evidence of the defendant's unofficial policy of discouraging overtime. *See*
 14 *id.* at 1164 n.2.¹⁶ The court found that the plaintiff had sufficiently raised the
 15 common questions of "whether the class had worked unpaid overtime *as a result of*
 16 Defendant's unofficial policy of discouraging reporting of such overtime," whether
 17 the defendant knew or should have known the overtime work was occurring, which
 18 the court noted "plaintiffs allege could be shown through either the testimony of
 19 managers who saw the class members work scheduled or through an analysis of the
 20 telephone and computer systems used by the class members;" and finally whether
 21 Defendants stood idly by. *Id.* at 1165–66 (emphasis added).

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Claims Offices located throughout California had the same overtime approval process; and a functional limit on overtime due to each MCO's set compensation budgets. *See id.* at *5–9.

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¹⁶ "The district court did not certify the class with respect to the meal break and wage statement claims because, in contrast to the off-the-clock claim, *Jimenez did not bring forth evidence of specific policies or practices* that would have caused claims adjusters as a group not to take breaks." *Id.* at 1164 n.2 (emphasis added).

1 Thus, contrary to Plaintiff's argument, the Ninth Circuit's decision in *Jimenez*
2 does not stand for the proposition that the existence of records alone is sufficient to
3 establish commonality. Rather, the plaintiff in *Jimenez* had affirmatively
4 demonstrated evidence of the defendant's unofficial policy of discouraging overtime,
5 and it was precisely this showing that established the "glue" necessary to generate a
6 common answer to the class. *See Jimenez*, 2012 WL 1366052, at *15; *see also Braun*
7 *v. Safeco Ins. Co. of Am.*, No. CV 13-00607, 2014 WL 9883831, at *14 (C.D. Cal.
8 Nov. 7, 2014) (explaining that in *Jimenez*, "[b]ecause the overtime claims were based
9 on a common 'policy to violate the policy,' there was 'glue holding together the
10 proposed class'"). Accordingly, the Court finds the facts of this case distinguishable
11 from *Jimenez* given Plaintiff has not provided evidence of Coca-Cola's purported
12 directive requiring its supervisors to review Document Registers during driver
13 debriefs.

14 The Court finds the Ninth Circuit's recent unpublished decision in *Green v.*
15 *Federal Express Corporation*, -- Fed. App'x --, 2015 WL 3825302 (9th Cir. June 22,
16 2015) further supports the Court's conclusion that an employer's records alone,
17 without proof of a common policy or practice, are insufficient to generate common
18 answers to the question of whether the employer should have known of the off-the-
19 clock work. There, the Ninth Circuit found that the district court did not abuse its
20 discretion in denying certification of the plaintiff's working meal break class because
21 the plaintiff's "common method of proof, electronic scans of packages during
22 designated meal breaks, does not show that FedEx knew or should have known that
23 its employees were working during their break periods." *Id.* at *2. The court
24 reasoned that FedEx did not have actual knowledge because it did not regularly
25 review the electronic data that would establish work was performed during meal
26 breaks. The court further reasoned that FedEx did not have constructive knowledge
27 because it "is not obligated to police its employees' meal breaks" and therefore "had
28 no obligation to sift through the volumes of electronic data produced by the scanning

1 devices to determine whether its employees were actually taking their authorized
 2 breaks.” *Id.* Similar to the plaintiff in *Green*, Plaintiff argues that the existence of
 3 Coca-Cola’s Kronos records and Document Registers alone are sufficient to establish
 4 a common method of proof among the class. However, like the employer in *Green*,
 5 Coca-Cola supervisors have no obligation to sift through its various invoicing and
 6 GPS data to ensure drivers were not working while clocked out. Further, while it is
 7 undisputed that Coca-Cola supervisors review Kronos records for missed meal
 8 periods, Plaintiff has failed to provide evidence that Coca-Cola requires supervisors
 9 to review Document Registers—the documents that would show the drivers were
 10 working while clocked out for lunch. Thus, without evidence of a Coca-Cola
 11 company-wide practice of reviewing and comparing the Kronos Data with the
 12 Document Registers, Plaintiff’s purportedly common method of proof amounts to no
 13 more than determining liability on an individualized basis.

14 Finally, Plaintiff insists that because motivation is not an element of an off-the-
 15 clock claim, he need not show why each driver worked off-the-clock. *See* Plf.’s Mot.
 16 at 6; Plf’s Reply at 2 (“The law does not require Plaintiff to show the reasons why he
 17 worked off-the-clock, such as pressure from Coca-Cola.”). However, this argument
 18 undermines Plaintiff’s overarching theory that Coca-Cola is liable on a *classwide*
 19 basis precisely because it has a *de facto* policy and/or practice of pressuring its
 20 drivers to work through lunch to meet the predictive times. Further, the only
 21 evidence that Plaintiff offers with respect to Coca-Cola’s purported *de facto* policy of
 22 pressuring its drivers to work through lunch is anecdotal evidence in the form of
 23 almost identical putative class member declarations, which is not “significant proof”
 24 of a common policy or practice. Without a showing of this unofficial policy or
 25 practice—or any other common thread to serve as the “glue” affecting the class as a
 26 whole—Plaintiff does not put forward a contention capable of generating a common
 27 answer among the class. *See Dukes*, 131 S. Ct. at 2552 (“Without some glue holding
 28 the alleged *reasons* for all those decisions together, it will be impossible to say that

1 examination of all the class members' claims for relief will produce a common
 2 answer to the crucial question *why was I disfavored.*") (emphasis in original);
 3 *Brinker*, 53 Cal. 4th at 1051–52 ("The only formal Brinker off-the-clock policy
 4 submitted disavows such work, consistent with state law. Nor has [the plaintiff]
 5 presented substantial evidence of a systematic company policy to pressure or require
 6 employees to work off the clock, a distinction that differentiates this case from those
 7 he relies upon in which off-the-clock classes have been certified."); *Ellis*, 657 F.3d at
 8 983 ("[T]he district court was required to resolve any factual disputes necessary to
 9 determine whether there was a common pattern and practice that could affect the
 10 class *as a whole*. If there is no evidence that the entire class was subject to the same
 11 allegedly discriminatory practice, there is no question common to the class.")
 12 (emphasis in original); *Koike v. Starbucks Corp.*, 378 Fed. App'x 659, 661 (9th Cir.
 13 2010) ("Even giving full credence to the evidence presented by Koike, this evidence
 14 tends to show only that business pressures exist which *might* lead assistant managers
 15 to work off-the-clock.") (emphasis in original).

16 In sum, Plaintiff has not satisfied his burden of providing evidence of the
 17 existence of a Coca-Cola company-wide directive requiring driver supervisors to
 18 review and compare the Kronos timecards and Document Registers, or any other
 19 unofficial policy or practice the could serve as the "glue" necessary to generate
 20 common answers on a classwide basis. Because Plaintiff has failed to carry his
 21 burden of demonstrating commonality under Rule 23(a)(2), certification of the off-
 22 the-clock claims, and any claims derivative thereof, would be inappropriate.¹⁷

23 **2. Predominance under Rule 23(b)(3)**

24 Rule 23(b)(3) requires that "the questions of law or fact common to class
 25 members *predominate* over any questions affecting only individual members." Fed.
 26 R. Civ. P. 23(b)(3) (emphasis added). "A principal purpose behind Rule 23 class

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 28¹⁷ In light of the Court's conclusion, it need not reach Defendants' argument that Plaintiff has also
 failed to demonstrate typicality under Rule 23(a)(3).

1 actions is to promote efficiency and economy of litigation.” *In re Wells Fargo Home*
 2 *Mortgage Overtime Pay Litig.*, 571 F.3d 953, 958 (9th Cir. 2009) (internal citation
 3 and quotation marks omitted). The predominance analysis under Rule 23(b)(3)
 4 focuses on “the relationship between the common and individual issues” in the case
 5 and “tests whether proposed classes are sufficiently cohesive to warrant adjudication
 6 by representation.” *Wang*, 737 F.3d at 545 (quoting *Hanlon v. Chrysler Corp.*, 150
 7 F.3d 1011, 1022 (9th Cir. 1998)). The Supreme Court has recognized that “Rule
 8 23(b)(3)’s predominance criterion is even more demanding than Rule 23(a).”
 9 *Comcast Corp. v. Behrend*, 133 S. Ct. 1426, 1432 (2013).

10 As set forth above, Plaintiff has failed to demonstrate any contention capable
 11 of class wide resolution, and therefore has failed to satisfy the commonality
 12 requirement under Rule 23(a). Thus, class certification under Rule 23(b)(3) is
 13 likewise improper. *See Wang*, 737 F.3d at 545 (“[T]he district court can certify a
 14 class under Rule 23(b)(3) *only if* it first again determines that plaintiffs meet the
 15 commonality requirement under Rule 23(a).”) (emphasis added).

16 Moreover, even if the existence of the Kronos timekeeping data and Document
 17 Registers alone could constitute a common method of proof for the class’s off-the-
 18 clock claims, individualized inquiries would predominate over any issue common to
 19 the class. For example, in his expert declaration filed in support of Plaintiff’s motion
 20 for class certification, Mr. Taylor explains that a comparison of the Kronos
 21 timekeeping data with the Document Registers would be required for each driver
 22 based on that driver’s individual records. *See, e.g.*, Taylor Decl. ¶ 12 (“By comparing
 23 the timestamps from the Document Registers and the Kronos timekeeping data, I can
 24 determine the number of instances and for how long each driver performed work
 25 (generating invoices) for which the driver was clocked out and not paid.”). Thus,
 26 establishing liability for an off-the-clock claim—in particular whether a class member
 27 worked off the clock without compensation, and Coca-Cola should have known of
 28 such work—would require an individualized inquiry into the specific records of each

1 individual class member, whether the supervisor had access to each driver's records,
2 and whether and to what extent the supervisor reviewed or compared each driver's
3 records. *See Stiller v. Costco Wholesale Corp.*, 298 F.R.D. 611, 628 (S.D. Cal. 2014)
4 ("It is clear that considering whether questions of law or fact common to class
5 members predominate begins, of course, with the elements of the underlying cause of
6 action.") (quoting *Stearns v. Ticketmaster Corp.*, 655 F.3d 1013, 1020 (9th Cir.
7 2011)). Thus, even if a common issue exists, the Court finds individualized inquiries
8 would predominate. *See, e.g., Brinker*, 53 Cal. 4th at 1052 ("On a record such as this,
9 where no substantial evidence points to a uniform, companywide policy, proof of off-
10 the-clock liability would have had to continue in an employee-by-employee fashion,
11 demonstrating who worked off the clock, how long they worked, and whether [the
12 employer] knew or should have known of their work."); *Green*, 2015 WL 3825302, at
13 *2 ("Therefore, individual issues concerning whether an employee actually worked
14 during a meal break, and brought it to the attention of FedEx, would predominate.");
15 *Washington v. Joe's Crab Shack*, 271 F.R.D. 629, 640 (N.D. Cal. 2010) ("In addition,
16 most of plaintiff's arguments—particularly the arguments regarding the missed meal
17 breaks and the arguments regarding off-the-clock and overtime claims—focus on
18 individualized inquiries. The fact that the information relating to individual
19 employees may be available (or capable of being extracted) from Crab Addison's
20 Aloha system and other computerized systems does not mean that these are issues
21 that are not dependent on an individualized inquiry."); *Stiller*, 298 F.R.D. at 630
22 (listing cases where the plaintiff failed to satisfy predominance requirement because
23 individualized inquiries were required to establish whether putative class members
24 performed work off the clock); *Rai v. CVS Caremark Corp.*, No. 12cv08717-JGB
25 VBKX, 2013 WL 10178675, at *9 (C.D. Cal. Oct. 11, 2013) ("In the absence of
26 common evidence that putative class members were regularly forced to work through
27 meal and rest periods when no other manager or supervisor was on duty, the Court
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1 would need to make individual inquiries as to why [each] individual missed meal
2 periods.”).

3 Because individualized inquiries would predominate, the Court finds class
4 certification of Plaintiff’s off-the-clock claim would also be improper under Rule
5 23(b)(3).

6 **CONCLUSION**

7 For the reasons set forth above, the Court finds Plaintiff has failed to carry his
8 burden of demonstrating commonality under Rule 23(a)(2) and predominance under
9 Rule 23(b)(3). Accordingly, the Court **DENIES** Plaintiff’s motion for class
10 certification of Plaintiff’s off-the-clock claim. Further, because Plaintiff’s waiting
11 time penalties and unfair business practices claims are derivative of the off-the-clock
12 claim, the Court **DENIES** certification of those claims as well.

13 **IT IS SO ORDERED.**

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15 Date: July 29, 2015



16 Hon. Michael M. Anello
17 United States District Judge

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